

**TARRANT COUNTY HOSPITAL DISTRICT (TCHD)
d/b/a JPS HEALTH NETWORK
1500 S. Main Street
Fort Worth, TX 76104
OPC Auditoriums, 3rd Floor**

**TO VIEW THIS MEETING LIVESTREAM ON LINE:
JPS HEALTH NETWORK YOUTUBE CHANNEL**

**BOARD OF MANAGERS MEETING
ANNUAL BUDGET RETREAT
1:00 P.M., THURSDAY JULY 29, 2022**

Meeting Minutes

The Tarrant County Hospital District ("District") Board of Managers met Friday, July 29, 2022, with the following members present:

Dorothy DeBose, Board Chair
Roger Fisher, Board Vice Chair
Rev. Ralph Emerson, Board Member
Steve Montgomery, Board Member
Steven Simmons, D.O., Board Member
Trent Petty, Board Member
Amanda Arizola, Board Secretary

Board Members Absent: Charles Webber, M.D., Board Past Chair
D.T. Nguyen, Board Member
Zim Zimmerman, Board Member
Charlie Powell, Board Member

Others Attending: Karen Duncan, M.D., President and Chief Executive Officer
William Masterton, Chief Operating Officer
Bryan Becker, M.D., President Acclaim, Executive Vice President, JPS Health Network
Sharon Clark, Senior Executive Vice President, Chief Financial Officer
Will Showalter, Senior Vice President, Chief Information Officer
Colin Werenka, Senior Vice President, Chief Compliance Officer
Loree Ching, Vice President, Finance Acclaim
Janet Miles, M.D., Medical Staff, Finance Committee Member
Lauren Poe, Vice President, Chief Strategy Officer, Chief of Staff

I. **WELCOME AND CALL TO ORDER OF BOARD OF MANAGERS** Ms. DeBose called the meeting to order at 1:07 p.m.

II. **BOARD CHAIR OPENING COMMENTS** – D. DeBose

Summary: Ms. DeBose provided a high-level update to the board.

III. OTHER MATTERS REQUIRING BOARD DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL

A. Budget Overview – S. Clark and K. Duncan

Summary: Dr. Duncan gave an overview on what would be presented at the budget retreat.

- **External Environmental Scan – K. Duncan**

Summary: Dr. Duncan presented an overview of the following topics:

- America’s Essential Hospitals
- Federal and National Healthcare Trends
- State Healthcare Trends
- Local Healthcare Trends

- **JPS Health Network 2023 – K. Duncan**

Summary: Dr. Duncan presented an overview of the following topics:

- Healthcare Landscape for 2023
- Main areas of focus for FY 2023

- **FY 2023 Budget Overview and Assumptions – S. Clark**

Summary: Ms. Clark presented an overview the following topics:

- Workforce
- Master Facility Plan
- Patients
- Operating Margin Target
- Inpatient Volumes
- Emergency Volumes
- Outpatient Clinic Volumes
- Acclaim Provider Volumes
- Ad Valorem Tax Revenue
- Medicaid Supplemental Funding
- Revenue Cycle Improvements
- Supply Chain Savings
- Additional Assumptions

IV. REPORT OF LEGAL COUNSEL AND/OR LEGAL MATTERS REQUIRING DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL

Summary: No report.

V. RECONVENE IN EXECUTIVE SESSION PURSUANT TO CHAPTER 551, TEXAS GOVERNMENT CODE FOR THE FOLLOWING: In addition to the matters posted for deliberation in executive (closed) session, the Board may from time to time during the meeting reconvene and meet in executive session to receive legal advice pursuant to Section 551.071 of the Texas Open Meetings Act regarding any matter included on this agenda.

Summary: The Board went into executive session at 1:58 p.m.

- A. **Serve as Medical Peer Review Committee and/or Medical Committee Pursuant to Chapter 160 Texas Occupations Code, Section 161.031 et Seq. Texas Health and Safety Code, and/or Receipt of Report(s) from Medical Staff Executive Committee or other Medical Staff Committees, Texas Occupations Code, Texas Health and Safety Code, and/or Medical Committee(s)**
- B. **Deliberation Regarding the Purchase, Exchange, Lease, or Value of Real Property Pursuant to Section 551.072, Texas Open Meetings Act.**
 - 1. Facilities and Site Planning – K. Duncan
- C. **Consultation with General Counsel to Receive Legal Advice on Pending/Contemplated Litigation and Other Matters under Subsections 1 and 2, Section 551.071, Texas Open Meetings Act.**
- D. **Deliberate Information Relating to a Proposed New Service or Product Lines.**
 - 1. New Services and Access Budget Guidance – K. Duncan
- E. **Receive Records, Information and/or Reports from Compliance Officer Pursuant to Section 161.032(b)(2), Texas Health and Safety Code, Texas Open Meetings Act.**
- F. **Deliberation Pursuant to Section 551.074 of the Act Regarding Appointments, Evaluations, Contracts and Compensation of District’s Personnel, Vice Presidents and its Other Upper Level Management Staff.**
 - 1. Compensation of Districts Personnel Budget Guidance – K. Duncan

XIII. RECONVENE IN OPEN SESSION FOR DELIBERATION(S) AND/OR ACTION(S) DEEMED NECESSARY REGARDING ANY MATTER LISTED ON THE CLOSED SESSION AGENDA, PARAGRAPHS XIII. A., B., C., D., E., and F.

Summary: The Board reconvened in open session at 4:09 p.m.

XIV. ADJOURN – There being no further business to discuss, Ms. DeBose adjourned the meeting at 4:10 p.m.

****THE MEETING SHALL CONTINUE HOUR-TO-HOUR AND DAY-TO-DAY UNTIL OFFICIALLY ADJOURNED**



Dorothy DeBose, Board Chair

Date