

**TARRANT COUNTY HOSPITAL DISTRICT (TCHD)
d/b/a JPS HEALTH NETWORK
1500 S. Main Street
Fort Worth, TX 76104
3rd Floor OPC Conference Room**

Board of Managers Meeting

Thursday, September 9, 2021

Meeting Minutes

The Tarrant County Hospital District (“District”) Board of Managers met Thursday, September 9, 2021, with the following members present:

Charles Webber, M.D., Board Chair
Dorothy DeBose, Board Vice Chair
Roger Fisher, Board Secretary
Amanda Arizola
Rev. Ralph Emerson (arrived at 1:13pm)
Steve Montgomery
Trent Petty
Charlie Powell, Board Immediate Past Chair
Steven Simmons, D.O.
Zim Zimmerman

Board Members Absent: D.T. Nguyen

Others Attending: Robert Earley, President, Chief Executive Officer
Karen Duncan, M.D., Senior Executive Vice President, Chief Operating Officer
Bryan Becker, M.D., President Acclaim, Executive Vice President, JPS Health Network
Lara Burnside, Senior Vice President, Strategy, Chief Patient Experience Officer
Sharon Clark, Senior Executive Vice President, Chief Financial Officer
Mark Hallman, Vice President, Chief Innovation & Transformation Officer
Janet Miles, M.D., Vice President, Medical Staff
Daphne Walker, Senior Vice President, Chief Legal Counsel
Sylvia Randolph, Chaplin, Spiritual Care & Ethics
Suzanne Barnes, Recording Secretary

- I. **CALL TO ORDER** – Dr. Webber called the meeting to order at 1:07pm
- II. **OPENING PRAYER & PLEDGE** – Chaplin Sylvia Randolph gave the Invocation
- III. **CITIZENS WISHING TO ADDRESS THE BOARD**

Summary: No citizens addressed the board

IV. APPROVAL OF MINUTES

A. Board of Managers – August 12, 2021

Action: Ms. DeBose motioned to approve the August 12, 2021 minutes, seconded by Mr. Powell, motion passed unanimously.

V. BOARD CHAIR REPORT AND ACTION – C. Webber

- Thanked staff for continuing to care for our patients
- A moment of silence for lives lost due to COVID-19
- Words of Wisdom shared

VI. CEO REPORT – Robert Earley

- Rounding at JPS clinics
- Foundation update
- JPS Video
- Executive Order from Governor Abbott

VII. DEPARTMENT UPDATE

A. Lara Burnside, Sr. Vice President, Strategy, Chief Patient Experience Officer

- Our Purpose – The Patient Experience Division exists to help create a great place for our patients to receive care, our clinicians to practice medicine, and our employees to work.
- Patient Experience Score Card update
- Caring for the Caregiver
- Executive Rounding
- Language Services
- JPS Ambassadors Program

VIII. REPORT FROM MEDICAL EXECUTIVE STAFF COMMITTEE REQUIRING DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL – J. Miles

Summary: Dr. Miles updated the board of the following Oversight functions:

- PSI90 Report
- PSQG minutes
- Medical Records Committee minutes
- Consent Agenda policies and procedures related to medical staff
- Bylaws update
 - Two new departments under the Medical Staff:
Women’s and Children’s department, Dr. Roopina Sangha, Chair
Dr. Stephanie Carson-Henderson, Vice Chair
Hospital Medicine department, Dr. Saba Asad, Chair
Dr. Jason Brewington, Vice Chair
- Annual Meeting/Annual Election for Medical Staff Officers
- Delineation Privilege Project

A. Consider Approval of Laser Privileges – J. Miles

Action: Mr. Montgomery motioned to approve the Laser Privileges, seconded by Mr. Zimmerman, motioned passed unanimously.

IX. REPORT FROM ACCLAIM PHYSICIAN GROUP, INC, REQUIRING DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL – B. Becker

Summary: Dr. Becker updated the board on the following:

- Clinical-scorecard in the future, present structure-each service line has developed quality parameters including a common subset of high-level Acclaim parameters
 - (+) exceed target goal for reducing 30D readmit, decrease ambulatory sensitive ED visit, decrease lower limb amputation among at risk patients, patient experience (outpt and behavioral health),
 - we missed hitting goals for our service lines 27.7%
- Strategic-capabilities (data and its use) impacts Connections and patients in other value-based care contracts
 - clinic visits (maintaining volume; increase in COVID testing),
 - working with Mark Hallman and OSM to assess needs, gaps, present footprint in Tarrant County, addressing with Daphne opportunities to leverage Acclaim as part of JPS in the community (name, practice)
- Organizational-Guidehouse-compensation, compensation philosophy steering committee, workgroups (primary care, specialty care, procedural care, data), communications plan (there will be 1-2 slides on this)
- Operational-in pt, maintaining ambulatory volume; increase in COVID testing, modeled impact of COVID surge on procedural work
- Financial-activity through 07 /31, \$10.SM positive variance from budget due to \$4.43M clinical revenue, \$3.6M reduction in salary/benefits expense, \$6.0M reduction op ex,
 - August rev cycle \$1M in payments> budget though a slight increase in AR,
 - working with our finance team--sensitivity analysis of contracts and physician rates
- People-completed Emergency Medicine RFQ review, will be adding Dr. Alawi to our Acclaim leadership team as a VP addressing clinical performance and new care models working with Community Health and our Population Health team

X. COMMITTEE REPORTS AND ACTION

**A. Joint Finance and Planning Committee/or Action – S. Montgomery/T. Petty
Thursday, August 26, 2021**

Summary: Mr. Montgomery updated the board on the following:

- July Financials
- Consent Agenda items

Summary: Mr. Petty updated the board on the following:

- Releasing RFQ's and RFP's
- Bond Executive Steering Committee Meeting invited Commissioners and their staff
- Medical Homes

**B. Governance Committee/or Action – R. Fisher
Thursday, August 26, 2021**

Summary: Mr. Fisher updated the board on the following:

- No items to move forward

**C. Quality Committee/or Action – Z. Zimmerman
Thursday, September 2, 2021**

Summary: Mr. Zimmerman updated the board on the following:

- Consent Agenda Items

**XI. OTHER MATTERS REQUIRING BOARD DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S)
AND/OR APPROVAL**

A. Consider Approval Insurance Policy Renewal - D. Walker

Summary: Tabled to Closed Session

B. Consider Approval for the Appointment of Mark Hallman to Represent Tarrant County Hospital District for the City of Sansom Park TIRZ – R. Earley

Action: Ms. DeBose motioned to approve the Appointment of Mark Hallman to Represent Tarrant County Hospital District for the City of Sansom Park TIRZ, seconded by Mr. Powell, motion passed unanimously.

XII. CONSENT AGENDA: ALL CONSENT AGENDA ITEMS WERE DISCUSSED IN BOARD COMMITTEE MEETINGS AND MAY REQUIRE LITTLE OR NO DELIBERATION BY THE BOARD OF MANAGERS, BUT REQUIRE BOARD APPROVAL.

Action: Mr. Zimmerman motioned to approve the Consent Agenda, seconded by Rev. Emerson, motion passed unanimously.

A. Consider Acceptance of July 2021 Unaudited Financial Report – S. Clark

B. Consider Approval of Annual Contribution to JPS Pension Plan for Year October 1, 2020 to September 30, 2021 – S. Clark

C. Consider Approval of Annual Contribution to Tarrant County Hospital District Governmental Excess Benefit Arrangement (GEBA) for the Plan Year October 1, 2020 to September 20, 2021 - S. Clark

D. Consider Approval of (1) Exemption to Bid and (2) Contract for Legal Services between Criminal District Attorney of Tarrant County, Texas and Tarrant County Hospital District d/b/a JPS Health Network (948946) – D. Walker

E. Pursuant to JPS Purchasing Procedure LDF 7201 Section VIII, A.4., consider (1) granting an exemption to competitive bidding for a personal or professional service (including without limitation physician/professional medical consultants or services), where obtaining these services through the competitive bidding process is prohibited pursuant to Tex. Gov't. Code § 2254.003; and (2) approval of Skilled Nursing and Long-Term Nursing Facility Care Service Agreement between SSC Fort Worth Downtown Operating Company LLC d/b/a Downtown Health and Rehabilitation Center and Tarrant County Hospital District d/b/a JPS Health Network (902209) – R. McCrady

- F. Consider Approval of Interlocal Cooperation Agreement for the Provision of Pediatric and Adolescent Behavioral Health Services between Era Independent School District and Tarrant County Hospital District, d/b/a JPS Health Network (937037) – Z. Baugh
- G. Consider Approval of Customer Loyalty Agreement between Stryker Sales, LLC and Tarrant County Hospital District d/b/a JPS Health Network (917745) – D. Dent
- H. Consider Approval of Pricing Agreement between Stryker Sales, LLC and Tarrant County Hospital District d/b/a JPS Health Network (789008) – D. Dent
- I. Consider Approval of Purchase Agreement between Verathon, Inc and Tarrant County Hospital District d/b/a JPS Health Network (936962) – D. Dent
- J. Consider Approval of Second Amendment to the Purchase Agreement between Abbott Laboratories, Inc. and Tarrant County Hospital District (942054) – D. Dent
- K. Consider Approval AA 1800 Conflict of Interest & Disclosure for Continuing Medical Education Policy – T. Elliott
- L. Consider Approval AA 1900 Continuing Medical Education Fees and Financial Guidelines Policy – T. Elliott
- M. Consider Approval AA 2700 Practitioner On-Call Policy – T. Elliott
- N. Consider Approval AA 2900 Student Observation Policy – T. Elliott
- O. Consider Approval AA 3000 Continuing Education Speaker and Honoraria & Expenses Policy – T. Elliott
- P. Consider Approval AA 3100 Undergraduate medical Supervision Policy – T. Elliott
- Q. Consider Approval AA 3200 Supervision of Healthcare Students Policy – T. Elliott
- R. Consider Approval AA 4000 Resident/Fellow Agreement of Appointment/Contract Policy – T. Elliott
- S. Consider Approval EC 2000 Compressed Cylinder Safety – A. Lane
- T. Consider Approval of the Various Projects and Corresponding Competitive Solicitation Request as set forth on the attached RFP/RFQ – Recommendation for Review and Approval – D. Walker
- U. Consider Approval the lease agreement between Healthcare Reality Services, Inc. and Acclaim Physician Group, Inc. – D. Prachyl

XIII. REPORT OF LEGAL COUNSEL AND/OR LEGAL MATTERS REQUIRING DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL – D. Walker

Summary – No report

XIV. RECONVENE IN EXECUTIVE SESSION PURSUANT TO CHAPTER 551, TEXAS GOVERNMENT CODE FOR THE FOLLOWING:

The Board took a break at 2:54pm
The Board went into Executive Session at 3:02pm

XV. RECONVENE IN OPEN SESSION FOR DELIBERATION(S) AND/OR ACTION(S) DEEMED NECESSARY REGARDING ANY MATTER LISTED ON THE CLOSED SESSION AGENDA, PARAGRAPHS XIV. A., B., C., D. AND E.

The Board reconvened in Open Session at 3:40pm

- A. Consider Approval of Privileges/Appointments and Reappointments to the Medical Staff as presented – Dr. Hurd

Action: Mr. Fisher motioned to approve the Privileges/Appointments and reappointments as presented, seconded by, Mr. Powell motion passed unanimously.

- B. Consider Approval Insurance Policy Renewal - D. Walker

Action: Mr. Fisher motioned to approve the Insurance Policy Renewal without Alpha and Regulatory, seconded by, Rev. Emerson motion passed unanimously.

XV. ADJOURN – There being no further business to discuss, Dr. Webber adjourned the meeting at 3:41pm.


Charles Webber, MD – Board Chair

Date

18 Oct 2021